



# OMAH 2022-2025 Our future together

















PHILIP JACKMAN

# OMAH 2022: Our Future Together



**Stephen Davids**President, OMAH
Board of Directors

This strategic plan was created by a group of stakeholders through a protracted self-reflexive exercise and adopted at a meeting of OMAH's board of directors on September 28, 2022. It should reveal a gentle evolution in our thinking about what our museum can be and should be for the diverse demographic of the community we serve.

For this strategic plan, we applied experience gained during the museum's forced closure under government orders during the pandemic. We added a focus on virtual and hybrid programming, which bring compelling elements of the museum, whether through or art or history, onto the digital screens of those who choose to engage this way. In this we gained a small lead on other museums, though there is much more we can still achieve.

Inspired programming, inclusive engagement and responsible stewardship are the essential priorities underpinning our strategic plan. These also inform the content of our annual operational plan, against which we will measure and execute.

"You are what you do, not what you say you'll do." Carl Gustav Jung, Artist, Writer, Psychiatrist

The Orillia Museum of Art & History (OMAH) demonstrated its resiliency by overcoming the challenges that have presented in the post-pandemic world. This strategic plan will guide OMAH in further asserting itself as a leader in the arts, culture, and heritage in the City of Orillia and surrounding area. Key stakeholders participated in a process that enabled us to craft a new vision and mission along with our strategic goals and strategic change initiatives. Through the participative process, we found fresh perspectives and new ideas.

OMAH's mission and vision binds together each strategic goal and their outcomes in this plan. We believe this document will not only set a clear path for OMAH but will further propel the museum to increase its community engagement and refine its cultural leadership.



Ninette Gyorody

Executive Director of OMAH











PHOTOGRAPHS @ ORILLIA MUSEUM OF ART & HISTORY

#### THE STORY OF OMAH

In 1999, a remarkable marriage took place in Orillia, one that created a unique local entity that has provided continued inspiration through the ensuing years for those dedicated to the arts, culture and home-grown history.

In that year, the Orillia Historical Society (incorporated June 16, 1953) and the Sir Sam Steele Art Gallery Foundation (incorporated March 11, 1991) merged to create the Orillia Museum of Art & History.

The Sir Sam Steele Memorial Building, the home of OMAH, was designed by Thomas Fuller and completed in 1894. This clock-tower building, made of red brick and limestone, served as a federal customs house and post office until bought by the City of Orillia in 1956.

Dedicated that year as the Sir Sam Steele Memorial Building, it served as a police station, courthouse, jail and office space for various organizations. In 2004, the building underwent Phase One, a \$1.1 million renovation. In 2012 –13, OMAH underwent Phase Two, a \$2.1 million renovation. As well as a grant of \$975,000 from the Canada Cultural Spaces Fund, matching funds were secured through the City of Orillia, the Ontario Trillium Foundation and community supporters.

The renovations enabled OMAH to increase its programming, create climate-controlled spaces, provide additional exhibition galleries and offer barrier-free access to all floors.

By enlarging the footprint of OMAH in the community, we have increased engagement and provided an emotional connection with our constituents.

We will continue to do so. OMAH provides an essential service to our community. We make culture and history matter.



PHOTOGRAPH © ORILLIA MUSEUM OF ART & HISTORY

# 2021

#### THE NUMBERS

children participated in in-person summer camps

children attended virtual education programs



**1,765** 

Twitter followers

**7,466** 

Instagram reach

**27,843** 

YouTube views

101,858

Facebook reach

in-person attendees virtual

community programs held



600 members

**224** of them new

3,319 volunteer hours

exhibitions

in 4 galleries



#### **OMAH VISION**

# EXPLORE INSPIRE CELEBRATE

#### OMAH MISSION

Provide inclusive space to engage the community, inspire creativity and celebrate culture by exploring art and history.

## STRATEGIC PRIORITIES

- 1. Inspired Programming
- 2. Inclusive Engagement
- 3. Responsible Stewardship







#### INSPIRED PROGRAMMING

#### STRATEGIC GOAL

Design, develop and deliver in-person, virtual, and hybrid (arts and history) programs that engage with a diverse demographic by making connections with the community.

- Balance representation of art and history in programmes, collections, and exhibitions, in dynamic and contemporary ways that stimulates and engages all audiences
- Diversify and provide inclusive programming for OMAH stakeholders
- Increase OMAH's profile and appeal to stakeholders by providing equitable, inclusive, and accessible programs and exhibitions

## Inclusive Engagement

#### STRATEGIC GOAL

Design, develop, and deliver programs that exemplify diversity, inclusivity and equity.

- Develop a digital strategy to expand accessibility for our diverse stakeholders
- Identify and address engagement gaps within the collection, exhibitions, and programming
- Enhance communications to reach a fuller, more inclusive demographic in our served community

### Responsible Stewardship

#### STRATEGIC GOAL

Further develop a strong staff team working in partnership with OMAH volunteers to achieve our annual operating goals/targets.

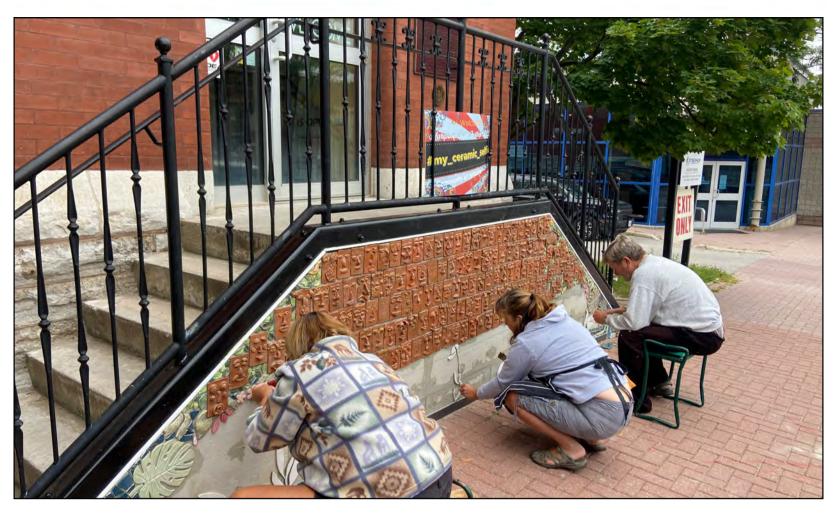
- Develop a strategy to review staff roles and responsibilities and for succession planning
- Enhance meaningful opportunities for volunteers to optimize support for the museum
- Ensure appropriate human resources are in place to oversee and deliver effective programs and services

### Responsible Stewardship

#### STRATEGIC GOAL

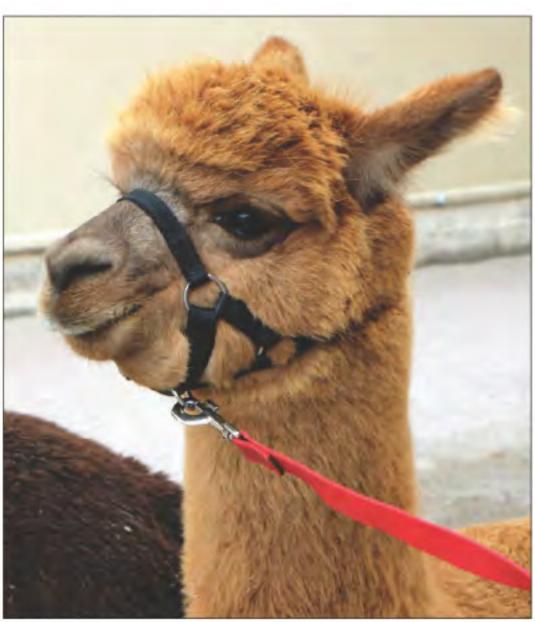
Promote best governance practices through regular policy updates, vibrant board and committee structures and regular stakeholder feedback.

- Build partnerships with persons, organizations, and entities to share tangible and intangible resources
- Engage stakeholders fully to accelerate the pace of fundraising to meet existing and future needs from a variety of sources
- Develop a resource plan to address short and long-term growth









PHOTOGRAPHS @ ORILLIA MUSEUM OF ART & HISTORY























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#### IN CONCLUSION

OMAH is an essential service to our community. Our job is to hold a mirror up to Orillia and area to stimulate and guide discussions around the arts, heritage, and culture and their importance to our wellbeing and to our future.

OMAH's strategic plan ensures that each successive year we continue to build upon our progress and set goals and targets that are aligned with our goals and initiatives.



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#### **ACKNOWLEDGEMENTS**

#### 2022 OMAH BOARD OF DIRECTORS

Stephen Davids, Trish Crowe-Grande, Douglas Frost, Donald Philip, Ted Duncan, Scott Allington, Steph Dunn, Janet Houston, Shannon Jackman, City of Orillia Council Representative Ted Emond

Ninette Gyorody, Executive Director

#### 2022 STRATEGIC PLAN STEERING COMMITTEE - COMMUNITY STAKEHOLDERS

Catherine Allman, Fred Blair, Sheila Davis, Lise Kwekkeboom, Dave Osborne, Catherine Phillips, Paul Raymond

#### **STAFF**

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